

WHEYVOLUTION WHEYVOLUTION WHEYVOLUTION

Osteopontin A Multifunctional Whey Protein and Observations from Developing the Market for another (!) unique whey protein

Mr Anders Steen Jørgensen

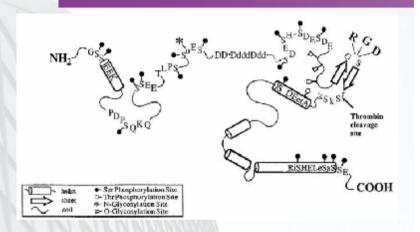
Denmark



Outline

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WHEYVOLUTION

~ The Lead Character:



The Important Components of Business Development

Three challenging Business Develop Components in the Whey Ingredient Market.





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Osteopontin identified 1979 in extra cellular bone matrix

- ~ "Bone Bridge"
- ~ Found in human milk in 1989. In bovine milk at a level of 20mg/l in 1993.
- Present in wheyOsteopontin 2007:

| | Lacprodan OPN-10 Osteopontin | | |
|--|---|------------------|--|
| | | | |
| | Protein (N x 6.38) - Osteopontin of total protein (N) - Protein-bound carbohydrate (<u>sialic</u> acid) | 78% 95% 8% | |
| | Lactose and fat | <1.0% | |
| | Ash Moisture | 8.5% 5% | |



OPN found "everywhere"

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ECM

Cerebrospinal fluid
Milk

Outside Picture:

Urine

Traumas

GI lining

Uterus

Kidney and Bile

Ovaries



Physiological Functions

- ~ Why present in milk?
- ~ Inhibitor of calcium precipitation
- ~ Part of the innate immune system
 - è Immune Stimulation and Regulation
 - è Bone Metabolism
 - è Wound Healing



Applications

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Infant Formulas

| | OPN | %/N |
|--------|------------|------|
| Human | 130 mg/l | 2.1 |
| Bovine | 15-20 mg/l | 0.05 |

- Wound Healing
- ~ Oral Hygiene
- ~ Other



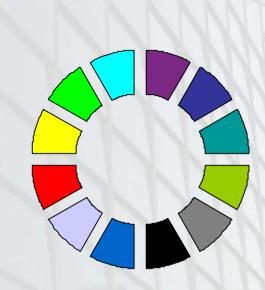






The Concept Wheel

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- Legislation IP
 - Vabiala
 - Vehicle
 Claims
- Costing

Effects

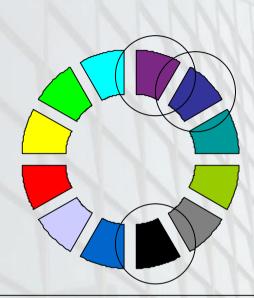
- Label
- Distribution

- Packaging
- Ingredient
- X, Y & Z

Safety



Three Topics







Claims

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- Segment dependent "Demand"
 - è Infant Nutrition
 - è Clinical Nutrition
 - è Sports Nutrition
 - è Functional Foods
- ~ Claims not wanted
- ~ Exclusivity
- ~ Indications => Own recipe



Legislation

- Novel Foods and a generic name?
- Between National and European Jurisdiction
- Fractions and Peptides
- ~ How pure a fraction?
- ~ What about purification and dilution?
- ~ Ask the customer(s)



Intellectual Property

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- Growing Patent Activity within the Whey Ingredient Industry.
- Plenty of arguments:
 - è Customers' demand
 - è Competitors' Patenting Behaviour
 - Sophistication and Learning from other Industries
 - è Increasing Development Costs
 - è Etc.
 - è = Perceived Profit



IP in Pharma

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YEAR 1

YEAR 15

Drug Company Volume Assessed Demand



1

Access to raw material

Investment in Production Capacity

B-to-C

Drug Company Volume



Important Differences

- ~ Business to Business
- ~ Component
- ~ "Given" raw material pool
- ~ Licensing is difficult
- ~ Applications under development



IP in Milk Ingredients





The effects

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Slow Penetration Slow Capacity Growth

| Parameter | Patent | Not Patent |
|--|--------|------------|
| Speed of dev. | | + |
| Potential. Market vs. Ability to serve | Small | Big |
| | High | Low |
| Speed of ad. | | + |
| Customers | ? | ? |
| Defence | + | |
| Obstruction | + | |



Conclusions

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~ Osteopontin is good

~ Less is more - sometimes